

Vibrant Cities, Towns and Villages – New Economy Job Creation

**Development Authority** 



### MISSION

MSHDA provides financial and technical assistance through public and private partnerships to:

- create and preserve safe and decent affordable housing
- develop vibrant cities, towns and villages
- address homeless issues





### VISION

MSHDA's vision is to provide housing opportunities for all and help transform the Michigan economy by investing in Michigan's cities, towns and villages – making them vibrant communities' where people want to live and work. Vibrant cities are a core piece of Michigan's economic strategy. Michigan Citizens deserve the highest quality of life we can achieve in the 21st Century.





# MSHDA Accomplishes Its Vision By:

Financing downtown and neighborhood improvements to make them attractive places to live and do business.

Financing affordable work force, family and senior housing

Financing supportive housing for the homeless and people with disabilities.





# **COLLABORATION & PARTNERSHIPS**

- MSHDA works with an extensive list of partners to meet its mission, including:
  - Builders
  - Downtown Developers
  - Federal Departments
  - Financial Intermediaries
  - For Profit Developers
  - Homeless Service Providers

- Lenders
- Local Governments
- Nonprofit Organizations
- Public Housing Authorities
- Realtors
- State Departments

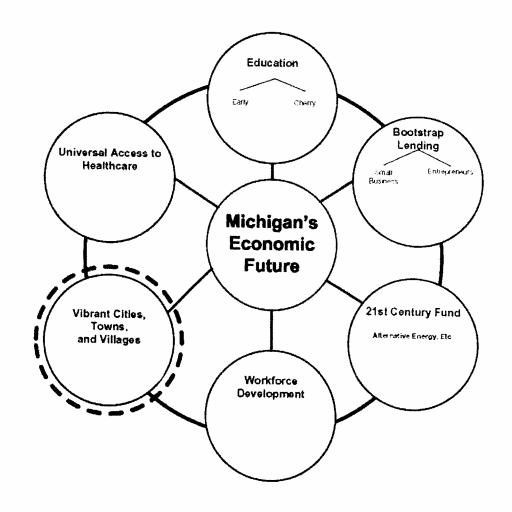




### TRANSFORMING MICHIGAN'S ECONOMY

#### Vision of Michigan's Economic Future

- · Access to Healthcare
- Vibrant Cities
- Highly Educated Workforce
- Highly Diversified Economy
- Leading Edge Industries
- Ready Workforce



- "A New Agenda for a New Michigan"
   Report by Michigan Future, Inc. June 2006
  - Create vibrant central city neighborhoods.



- "The Brookings Institution: The Future of the State of the State: Why Michigan Needs a New Model" March 27, 2006
  - What factors drive economic growth and prosperity?
    - More compact development patterns
    - High density brings a high "quality of place" that attracts young knowledge workers.
    - Educated metro areas win in the new economy
  - What policies can Michigan pursue to help move toward a brighter economic future?
    - Establish regional visions
    - Drive Urban reinvestment
    - Make Michigan's workforce "best in class"



- "The Young and Restless in a Knowledge Economy" CEOs for Cities. December 2005
  - Talent, particularly well- educated young adults, now plays a decisive role in urban economic success.
  - Urban leaders need to emphasize talent and those aspects of cities that make them attractive to talented workers.
  - Talented young workers are an indicator of economic vitality.
  - Recommendation Excerpts:
    - Make people the focus of economic development.



- Excerpts from Economic
   Development/Vibrant Cities Literature:
  - "Michigan's Economic Future" Charles L.
     Ballard, MSU Press 2006
    - Creative people often congregate in vibrant cities.



- Excerpts from Economic
   Development/Vibrant Cities Literature:
  - "The Rise of the Creative Class: Richard Florida", Perseus Books, 2002
    - Attracting talented people is a critical factor in regional economic growth.



### RESOURCES

MSHDA's activities are financed through the sale of tax-exempt and taxable bonds and notes to private investors, not from state tax revenues. MSHDA also administers almost all federal housing programs.





# PRODUCTION/JOBS CREATED/TAXES PAID

•	Neighborhood Revitalization (units)	1 255
•	Downtown Bosite II	1,355

•	Downtown Books II 4	,	1,00	
	Downtown Revitalization (pr	roiects)	1	248
•	Multifomiles	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	/	440

- Multifamily Development (units) 6,375
- Home Purchase (units) 2,228
- Jobs Created construction related industries 43,600
- **Taxes Paid** \$184 million
- **Investment Leveraged** 3:1





### **MSHDA**

MSHDA administers more than 30 programs and is involved in numerous initiatives that address affordable housing, community development and homelessness.





# NEIGHBORHOOD REVITALIZATION PROGRAMS

- Neighborhood Preservation
- Downtown Neighborhoods
- Affordable Homeownership
- Rural Homeowner Rehabilitation





**Detroit Catholic Pastoral Alliance Rehabilitation** 

- Create and preserve affordable housing which is equal to or better than the neighborhood standard, enhancing the value of neighboring housing units.
- Demonstrate the potential of the existing housing stock for restoration and modernization.
- Demonstrate potential for reuse of vacant lots.



Holland rehabilitation "before" and "after"





- Reduce blight by returning abandoned housing to productive use.
- Coordinate with cities for targeted infrastructure improvement to streets and sidewalks.



Before - Exterior



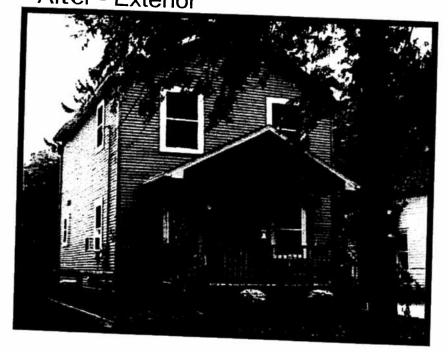
Before - Interior



Project Location: Lansing



After - Exterior



After - Interior



Project Location: Lansing

Old single story home was less than 900 square feet and no longer marketable for homeownership. Comprehensive redevelopment added a second story, additional bedrooms, and bathroom space repositioning the home as a contributing asset in the neighborhood. Sold to low/mod family.



#### **Before**



#### **After**



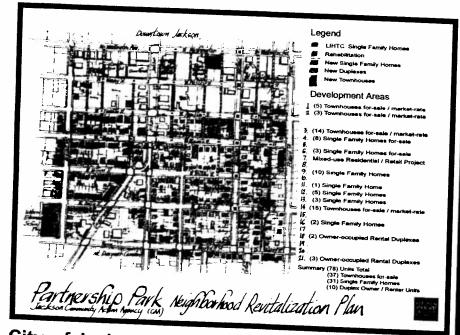
Project Location: Port Huron

14 new homes—8 for sale to low/mod families and 6 to market rate buyers—near downtown Port Huron. Previous homes were substandard, blighted, and oriented to face a major arterial street. Project involved new side streets which the houses face, green space, and removal of marginal commercial building.

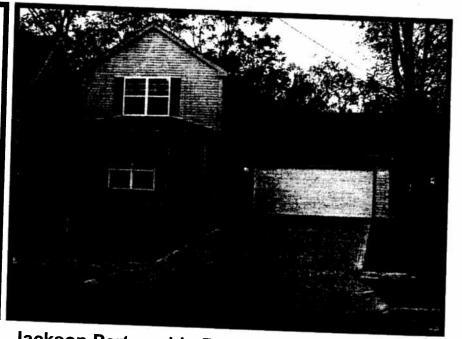


# **Neighborhood Preservation Program**

#### Jackson Partnership Park



City of Jackson – Highlights 21 separate projects



Jackson Partnership Park showing new construction "visitable" unit



- Coordinate with MSHDA's CATeam in the redevelopment of mixed-use buildings
- Create a perception of the downtown as a vibrant residential neighborhood
- Increase downtown foot traffic by increasing residential population

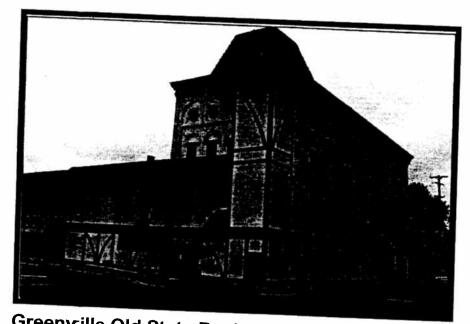




**Before** 

After

- Create more attractive downtown environments
- Provide incentives for property owners to create residential units
- Encourage investment by property owners, creating new business



Greenville Old State Bank "before"

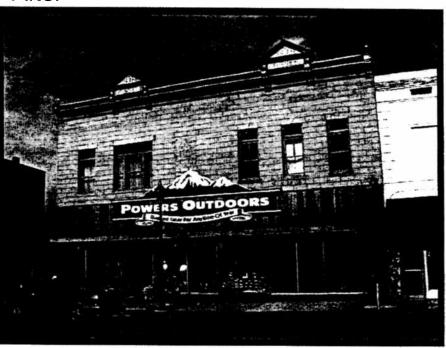


**Development Authority** 

#### **Before**



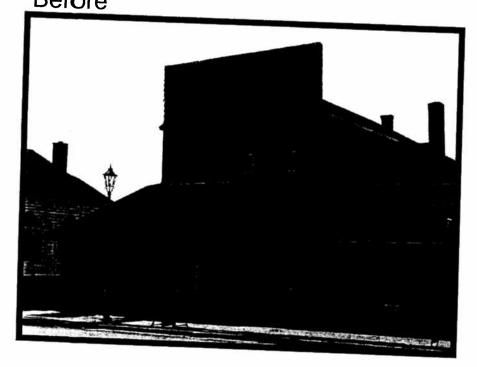
#### **After**



Downtown Newaygo - Vacant store front after Rental Rehabilitation







After



85 State Street Newaygo - Store front after Rental Rehabilitation



### **Rural Homeowner Rehabilitation**

#### Alpena Homeowner Rehabilitation



Before



After



### **Rural Homeowner Rehabilitation**

### East Jordan Homeowner Rehabilitation





After



### **Rural Homeowner Rehabilitation**

#### Sturgis Homeowner Rehabilitation



**Before** 



After



# DOWNTOWN REVITALIZATION PROGRAMS

- Michigan Main Street
- Blueprints For Michigan's Downtowns
- Downtown Infrastructure
- Special Downtown Projects (Discretionary)
- Downtown Market Studies
- Downtown Signature Building Acquisition
- Downtown Building Façade
- Brownfield Redevelopment



#### **HOW IT WORKS**

Downtowns & Communities



MSHDA's Community Assistance Team (CATeam)





- MSHDA's Office of Community Development
   Low Income Housing Tax Credit Program
- Michigan Economic Development Corp. (MEDC) Brownfield
- State Historic Preservation Office (SHPO)
  Historic Tax Credits & Design Services
- Department of Environmental Quality (MDEQ) Brownfield
- Department of Transportation (MDOT) –
   Transportation Grants



### Michigan Main Street

 Main Street offers intensive, yearround training in capacity building strategies designed to create more jobs, housing, and investment in Michigan's downtown communities.

### Four-Point Approach:

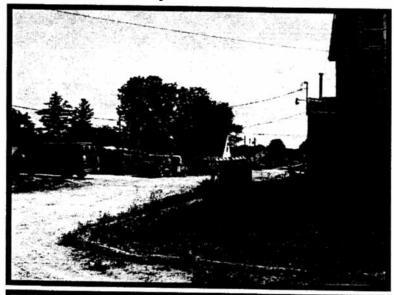
- Organization
- Promotion
- Design
- Economic Revitalization

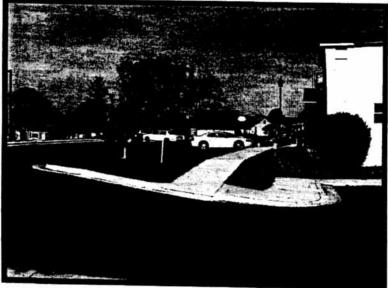


**Downtown Boyne City** 

### **Downtown Infrastructure**

#### Newaygo County before and after





- Public Infrastructure Projects
  - Examples:
    - Sidewalks, Curbs, Gutters, Parking Lots, Sewer, Water, Streetscapes, etc.
- Up to \$20,000 in CDBG for every new job created
- All projects must create private jobs and private investment (2 to 1 ratio)
- 51% of the total jobs created must be for Low to Moderate Income persons.



# Blueprints for Michigan's Downtowns

- A comprehensive, market-driven approach toward developing an action-oriented, five-year downtown economic enhancement strategy.
- Partnership with the Michigan Municipal League (MML)
- 34 Blueprint Downtowns



### Downtown Building Façade

- Grants for communities seeking to target areas of traditional downtowns for façade improvements.
- Projects include a number of façade improvements for a substantial impact to the aesthetic appeal of a downtown area.



**Downtown Boyne City** 

# Downtown Building Façade

#### Newaygo



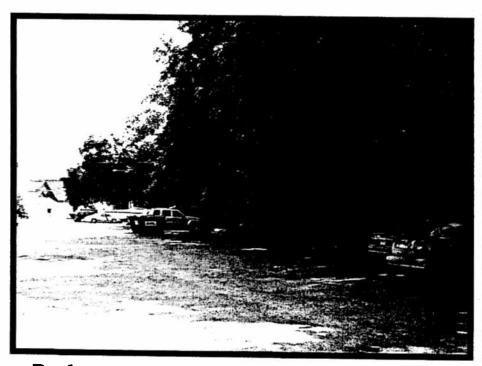
Before

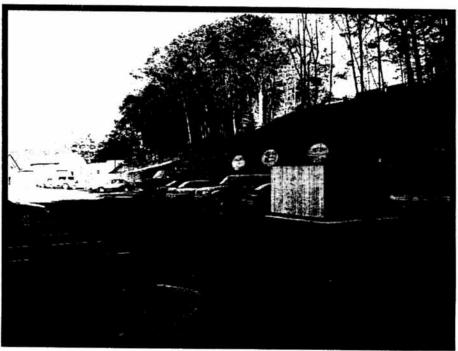


After

### Downtown Building Façade

#### Newaygo





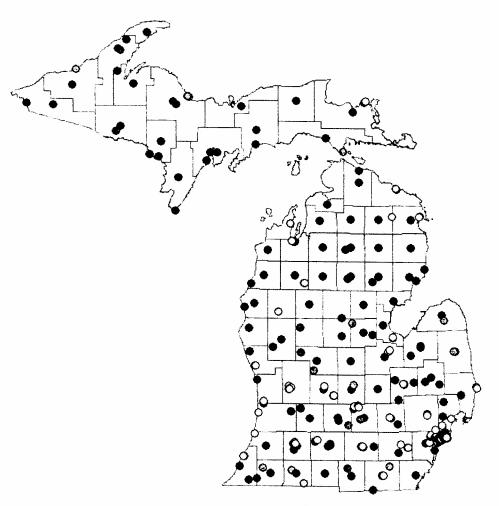
Before After

## Downtown Signature Building Acquisition

- Available for acquisition of vacant or underutilized buildings located in traditional downtowns.
- Projects qualify through job creation
- Local match of 25% is required



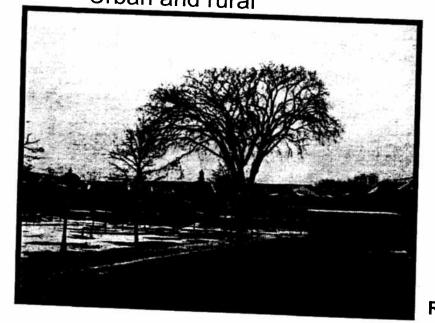
#### MSHDA'S INVESTMENT STATEWIDE

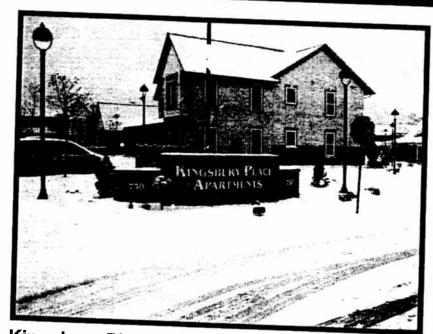


- Affordable Homeownership Support
- Blueprints For Michigan's Downtowns
- Brownfield Redevelopment
- ●Comprehensive Revitalization Efforts
- O Cool Cities
- ODowntown & Mixed-Use Neighborhoods
- ●Downtown Building Facade
- Downtown Infrastructure
- Downtown Market Studies
- Downtown Signature Building Acquisition
- Existing Homeowner Rehabilitation
- Michigan Main Street
- Special Downtown Projects
- OTargeted Homeownership Production

## MULTIFAMILY HOUSING DEVELOPMENT PROGRAMS

- New construction or substantial rehabilitation of:
  - Family housing, serving households with incomes ranging from \$9,000 to market rate
  - Senior housing, both independent and congregate
  - Urban and rural





Kingsbury Place, Walker



#### Preservation of Federally Assisted Housing



Coventry Woods, Walker

- Serves Michigan's lowest income residents.
- Over 100,000 of these units were developed in the 1970's and 1980's, are in need of rehabilitation, and are eligible to prepay and convert to market rate.



## Preservation Of Federally Assisted Housing

#### **BEFORE**



Pinebrook Manor, Lansing

#### **AFTER**





#### HOMEOWNERSHIP PROGRAMS

The Homeownership Loan programs provide homeownership opportunities to eligible low and moderate-income homebuyers in the State of Michigan by purchasing below-market interest rate mortgage loans from lenders. The proceeds of these loans are used by the mortgagor to purchase modest residences, which must be occupied by the mortgagor as their principal residence.





#### GPA, DPA, EAH

### Graduate Purchase Assistance (G.P.A.) Program

In an attempt to encourage homeownership in the Cities of Promise, a reduced rate 30 year fixed Conventional Loan is being offered to individuals who have received a doctoral, Masters, Bachelors or Associates degree from an accredited institution within the 3 years prior to the date of loan application.

#### Down Payment Assistance (D.P.A.) Program

 Eligible individuals may receive a loan of up to \$7,500 for down payment assistance on certain loan types. The deferred loan has zero-interest and no monthly payments. Borrowers must adhere to certain guidelines to be eligible for these DPA funds.

#### Employer Assisted Housing (E.A.H.) Program

 A creative way to attract and retain quality employees, while at the same time, promote city neighborhoods. Employers provide down payment assistance with a match from MSHDA in a down payment assistance deferred loan.



#### **IDA/Asset Building**

Statewide efforts are being made to offer Individual Development Accounts (IDA's) to low-income families in Michigan. IDA's are match savings accounts designed to help low-income families accumulate few thousand dollars in savings for high return investments in education, job training, homeownership or small business development. Account holders need to meet IDA program acceptance criteria (under 200% poverty, earned income).



### LINKS to Homeownership

LINKS to Homeownership Program is a home purchase counseling program designed to ensure successful homeownership by screening candidates for purchase potential, providing pre-purchase counseling, pre-purchase home inspections, foreclosure prevention counseling, credit repair counseling and access to down payment assistance funds.



# CREATING VIBRANT CITIES, TOWNS AND VILLAGES: NEEDS DATA

- The most successful regional economies across the country are those that have prosperous cities, towns and villages.
- In Michigan however, the majority of the forty-five cities with a population greater than 25,000 experienced serious distresses between 2000 and 2005.
  - 66% had population decline and 80% grew slower than the state rate of 1.8%.
  - 44% had an unemployment rate greater than the state rate of 6.7% in 2005.
  - 78% had SEV growth slower than the state increase of 46.2%.





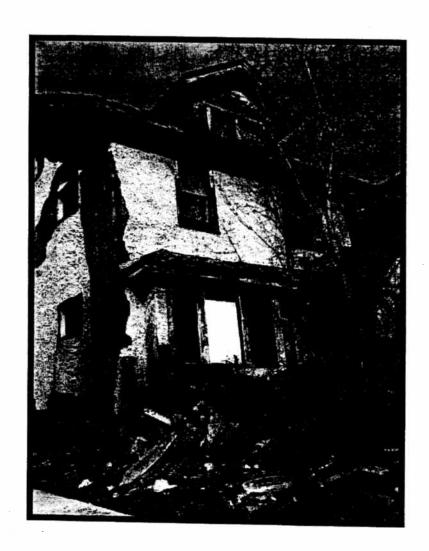
# HIGHLAND PARK







## HIGHLAND PARK







## FLINT

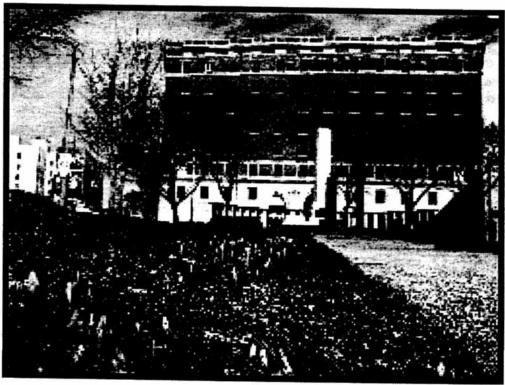






## FLINT







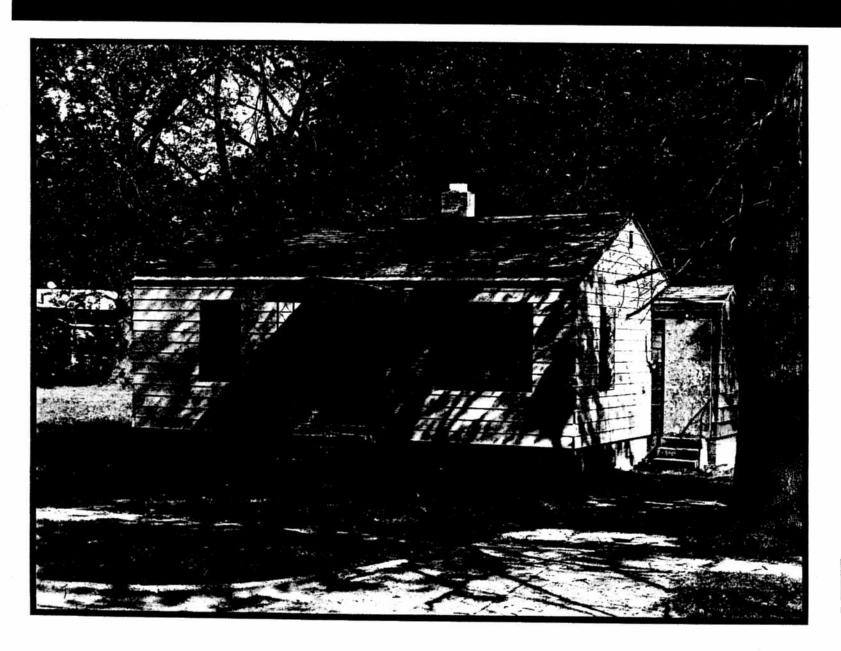
## SAGINAW







### **MUSKEGON HEIGHTS**





## **END RESULT**



Investing in the people and communities of Michigan.

